



## **Information for Delegates**

ACGA Investor Delegation to Japan  
26–29 September 2023

## Itinerary – Day 1 | Tuesday, 26 September 2023

Time	Event	Address
09:00   10:00	<b>ACGA Japan Briefing</b>	<b>Room 12C</b> <b>TKP Garden City PREMIUM</b>
10:15   11:30	<b>Meeting with ISS / Glass Lewis Japan</b>  <b>Mr. Takeyuki Ishida</b> Head of Japanese Research and Asia Institutional Shareholder Services (ISS)  <b>Ms. Naoko Ueno</b> Vice President, Asian Research & Engagement Glass Lewis Japan	12/F, Marunouchi Central Building* 1-9-1 Marunouchi, Chiyoda-ku Tokyo 100-0005 TKP ガーデンシティ PREMIUM (カンファレンスルーム 12C) 東京都千代田区丸の内 1-9-1 丸の内中央ビル 12 階  *Marunouchi Central Building is right next to the Nihombashi Side (North Exit) of Tokyo Station. The lifts are on the first floor, up the escalator.
11:30   12:15	<b>Lunch will be provided</b>	
12:30	Gather at lobby of Marunouchi Central Building Bus leaving at 12:45	Car plate number: 26 Driver's mobile: +81 80 7937 6161
13:15   14:45	<b>Meeting with SMC Corporation</b>  <b>Mr. Masanobu Kaizu</b> Independent Outside Director  <b>Mr. Toshio Isoe</b> Director and Executive Officer General Manager of Administration Division  <b>Mr. Akinori Kato</b> General Manager, Corporate Communications  <b>Mr. Rikio Yamashita</b> Assistant Manager, Corporate Communications  <b>Ms. Miki Sato</b> Assistant Manager, Corporate Communications	Please visit 5/F of UDX building to take the elevator to 15/F Please call Corporate Communications office at 15/F reception.  15/F (North side), Akihabara UDX15F, 4-14-1, Sotokanda, Chiyoda-ku, Tokyo 101-0021 〒101-0021 東京都千代田区外神田 4-14-1 秋葉原 UDX 15 階
14:50	Gather at the lobby of UDX building Bus leaving at 14:55	Car plate number: 26 Driver's mobile: +81 80 7937 6161

### Itinerary – Day 1 | Tuesday, 26 September 2023

Time	Event	Address
15:30   17:00	<p><b>Meeting with Ministry of Economy, Trade and Industry (METI)</b></p> <p><b>Mr. Tomoaki Nakanishi</b> Director, Corporate System Division Economic and Industrial Policy Bureau</p> <p><b>Mr. Toyokazu Nagamune</b> Director, Corporate Accounting Office</p>	<p>1-3-1 Kasumigaseki Chiyoda-ku, Tokyo 100-8901 東京都千代田区霞が関 1-3-1</p>
17:05	<p>Gather at the lobby of METI Bus leaving at 17:15</p>	<p>Car plate number: 26 Driver's mobile: +81 80 7937 6161</p>
18:30   20:00	<p><b>Japan Stewardship Forum (JSF) Workshop on Proxy Voting</b></p> <p>“Shareholder Voting in Japan: What is new? What is the impact?”</p> <p><b>Followed by a group dinner</b></p>	<p>29/F, Otemachi Financial City Grand Cube 1-9-2 Otemachi, Chiyoda-ku, Tokyo 東京都千代田区大手町一丁目 9 番 2 号 大手町フィナンシャルシティ グラ ンキューブ</p>
20:00   21:30	<p><b>Mr. Yuki Kimura</b> Representative Director Japan Stewardship Forum</p> <p><b>Ms. Chie Mitsui</b> Senior Researcher</p>	<p><b>Italian Bar'R TOSCANA</b></p> <p>Shop 02, B1/F, Financial City South Tower 1-9-7 Otemachi, Chiyoda-ku, Tokyo 東京都千代田区大手町 1 丁目-9-7 フィナンシャルシティサウスタワ ーB1F</p> <p>Tel +81 50 5266 0346</p>

### Itinerary – Day 2 | Wednesday, 27 September 2023

Time	Event	Address
10:00   11:30	<p><b>Meeting with Mitsubishi UFJ Financial Group (MUFG)</b></p> <p><b>Mr. Toshio Nakao</b> Managing Director, Head of IR Financial Planning Division, IR Office</p> <p><b>Mr. Toshinao Endo</b> Managing Director Corporate Administration Division</p>	<p><b>Room 12G</b> <b>TKP Garden City PREMIUM</b> 12/F, Marunouchi Central Building* 1-9-1 Marunouchi, Chiyoda-ku Tokyo 100-0005 TKP ガーデンシティ PREMIUM (カンファレンスルーム 12G) 東京都千代田区丸の内 1-9-1 丸の内中央ビル 12 階</p> <p>*Marunouchi Central Building is right next to the Nihombashi Side (North Exit) of Tokyo Station. The lifts are on the first floor, up the escalator.</p>
11:30   14:00	<p><b>Free time</b></p> <p>Please return to TKP by 14:00 for the IFRS meeting</p>	
14:20   15:30	<p><b>Meeting with IFRS Foundation</b></p> <p><b>Mr. Hiroshi Komori</b> ISSB Member</p> <p><b>Satoshi Kawai</b> ISSB Technical Fellow</p>	
16:30   18:00	<p><b>Meeting with Toyota Motor Corporation</b></p> <p><b>Mr. Shuhei Hori</b> General Manager, Capital Strategy Dept.</p> <p><b>Mr. Takao Aiba</b> Project General Manager, External Affairs Division</p> <p><b>Other Toyota participants:</b> <b>Mr. Shogo Shibasaki</b>, IR <b>Ms. Kazue Mikami</b>, IR <b>Mr. Yuzo Omachi</b>, HR</p>	

### Itinerary – Day 3 | Thursday, 28 September 2023

Time	Event	Address
09:00   10:15	<p><b>Meeting with Ricoh</b></p> <p><b>Mr. Akira Oyama</b> President and CEO</p> <p>Ricoh’s management secretariat and IR team</p>	<p><b>Room 12C</b> <b>TKP Garden City PREMIUM</b> 12/F, Marunouchi Central Building* 1-9-1 Marunouchi, Chiyoda-ku Tokyo 100-0005 TKP ガーデンシティ PREMIUM (カンファレンスルーム 12C) 東京都千代田区丸の内 1-9-1 丸の内中央ビル 12 階</p>
10:30   12:00	<p><b>Meeting with Japanese Institute of Certified Public Accountants (JICPA)</b></p> <p><b>Mr. Tetsuya Mogi</b> Chairman and President</p> <p><b>Ms. Takako Fujimoto</b> Deputy President</p> <p><b>Mr. Hisashi Sato</b> Chief Executive</p> <p><b>Mr. Yoichi Mori</b> Technical Director Chair at the Cooperate Disclosure Committee</p> <p><b>Mr. Yoshinori Minemura</b> Technical Director</p>	<p>*Marunouchi Central Building is right next to the Nihombashi Side (North Exit) of Tokyo Station. The lifts are on the first floor, up the escalator.</p>
12:00   13:00	<p><b>Lunch</b></p> <p>There are multiple food outlets in Tokyo station for members who wish to stay for lunch and board the bus to TSE.</p> <p>For members making their own way, please meet us in the lobby of TSE at 13:45</p>	
13:15	<p>Gather at lobby of Marunouchi Central Building Bus leaving at 13:30</p>	<p>Car plate number: 28 Driver’s mobile: +81 80 7937 6161</p>

### Itinerary – Day 3 | Thursday, 28 September 2023

Time	Event	Address
14:00   15:30	<p><b>Meeting with Tokyo Stock Exchange (TSE)</b></p> <p><b>Mr. Kikuchi</b> Head of Listing Department</p> <p><b>Mr. Kunihiko Kato</b> Senior Manager, Listing Department</p> <p><b>Mr. Koichiro Monden</b> Manager, Listing Department</p> <p><b>Ms. Natsumi Yamawaki</b> Manager, Listing Department</p>	<p>2-1 Nihombashi Kabutocho Chuo-ku, Tokyo 103-8224 〒103-8224 東京都中央区日本橋 兜町 2-1</p>
15:35	<p>Gather at the lobby of TSE Bus leaving at 15:45</p>	<p>Car plate number: 28 Driver's mobile: +81 80 7937 6161</p>
16:30   18:00	<p><b>Meeting with Financial Services Agency (FSA)</b> Policy and Markets Bureau Corporate Accounting and Disclosure Division</p> <p><b>Tatsufumi Shibata</b> Deputy Director-General</p> <p><b>Mr. Akira Nozaki</b> Director</p> <p><b>Mr. Tatsuya Taniguchi</b> Director, Corporate Governance Reform</p> <p><b>Mr. Akira Matsui</b> Deputy Director</p>	<p>Please go to the 2/F entrance</p> <p>The Central Common Government Offices No. 7 3-2-1 Kasumigaseki, Chiyoda-ku, Tokyo, 100-8967 〒100-8967 東京都千代田区霞が 関 3-2-1 中央合同庁舎第7号 館</p>
18:05	<p>Gather at the lobby of FSA Bus leaving at 18:15 to Tokyo Station</p>	<p>Car plate number: 28 Driver's mobile: +81 80 7937 6161</p>

### Itinerary – Day 4 | Friday, 29 September 2023

Time	Event	Address
10:00   12:00	<b>Roundtable discussion: Gender Diversity in Japan: Reaching 30% by 2030</b>	Tachibana Room 2/F, Palace Hotel Tokyo 1-1-1 Marunouchi, Chiyoda-Ku Tokyo 100-0005 東京都千代田区丸の内 1-1-1 パレスホテル東京 2階「橘」
12:00   13:00	<b>Light lunch will be provided</b>	